

Limpopo National Park (LNP) created 2001

**Great Limpopo Transfrontier Park** (GLTP) established 2002











Funding from KfW through German Financial Co-operation with Mozambique Formalised through-

Project Financing
Agreement
SADC - KfW

Separate Agreement
KfW - MITADER/ANAC

Project Execution
Contract (PEC)
ANAC - PPF

Defines park development decision making process and roles and responsibilities of implementing partners







#### PPF's role includes-

- Provision of <u>technical services</u>
- Overall <u>financial management</u>
- Inclusion in <u>Steering Committee</u> and Project Implementation Unit
- Implementing agent since 2001







### STRUCTURES

## PARK MANAGEMENT & DECISION MAKING

ANAC
3 members

STEERING COMMITTEE

PPF
2 members

PROJECT
IMPLEMENTATION UNIT

Park Warden
(ANAC)
Park Authority

## Project Manager (PPF)

Technical Advisor /
Project Implementation /
Secretariat

## Financial Manager (PPF)

Financial controls – donor funding







#### **Steering Committee (SC) responsibilities**

- Decision making by consensus
- Oversee project implementation
- Strategic guidance and technical assistance
- Approval of key senior and Project Implementation Unit appointments
- Approval of contracts, annual work plans and budgets







## STRUCTURES

PARK MANAGEMENT & DECISION MAKING

#### **Project Implementation Unit (PIU) responsibilities**

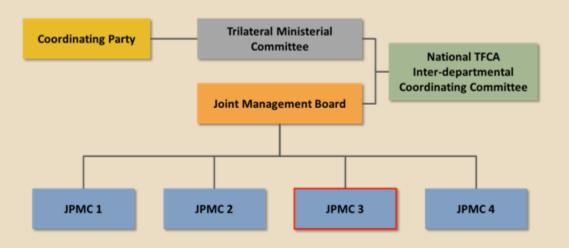
- Decision making (by consensus) entity of Park however,
   Park Warden retains overall responsibility and is official representative of Park, e.g.
  - All expenses require 2 of 3 PIU members signature
  - Employment by joint decision (disciplinary process follow National procedure)
- Responsible for Park Management and Project
   Implementation
- Higher approvals and Unresolved matters can be referred to Steering Committee





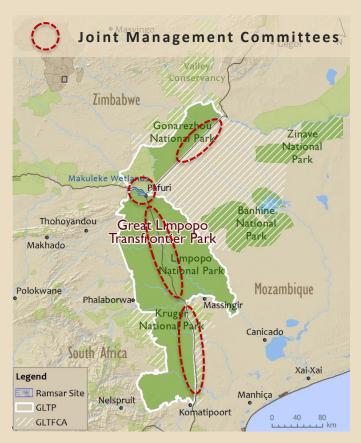


# STRUCTURES PARK MANAGEMENT & DECISION MAKING



TFCA Parks need National Institutes (i.e. ANAC)-

- to lead International relationships
- to enable co-ordination with other national role players (e.g. immigration, border police, judiciary)









- Reliant on strong trust and co-operative relationships (incl. SC and PIU level). Buy in needed from all levels.
- Retains National Authority but supplemented by stronger technical and financial capabilities and practices
- Gives foundation/structure and trust to attract other potential donors (eg assured financial management; decision making processes)
- Enables management and knowledge continuity / retention
- Leverage of existing regional political relationships and access to regional / industry knowledge
- Provides flexibility in approach to Park management









- "Project" or "Park" approaches and impressions
- Technical Advisor but responsible to Implement
- Essential presence in Park on day-to-day basis for effective management
- Skills transfer, staff line management challenging performance incentives implemented
- Training creates foundation but needs Good Institutional practices and Mentorship to create habits.
- Enabled appointment of external / specialised staff
- Enabled filling of funding (eg LNP management structures in place)
   and technical needs gaps
- Financial stability and acceptable Staff Performance management are vital











